

FINANCIAL REPORT / 01

The financial picture

Juniper Table | USD | 3 operating years | base scenario

A saved forecast, reduced to the decisions that matter.

Year 1 revenue

1,161,888.00

USD

Year 1 net income

-106,225.05

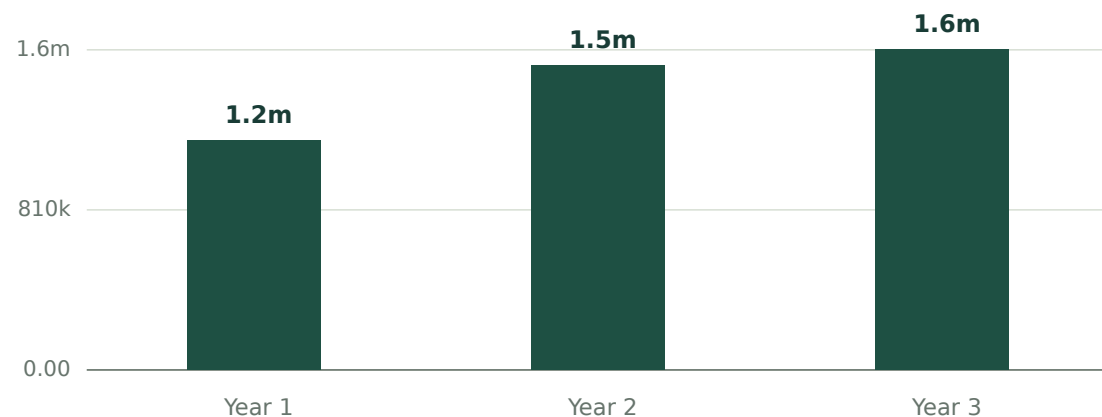
USD

Minimum cash

20,106.49

Includes the pre-opening period

ANNUAL REVENUE



Inside this report

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Planning forecast. Populated illustrative inputs are complete but unverified. Proposed funding is not a commitment.

FINANCIAL REPORT / 02

Profit & loss

USD | Annual operating results; pre-opening expenses are separate.

Measure	Year 1	Year 2	Year 3
Net revenue	1,161,888.00	1,541,910.96	1,619,931.72
Cost of sales	371,804.16	493,411.56	518,378.16
Gross profit	790,083.84	1,048,499.40	1,101,553.56
Operating expenses	820,889.06	854,490.12	880,950.84
EBITDA	-30,805.22	194,009.28	220,602.72
Depreciation	62,333.33	62,333.34	62,333.33
Interest expense	0.00	0.00	0.00
Tax provision	13,086.50	27,651.96	33,236.60
Net income	-106,225.05	104,023.98	125,032.79

YEAR 1 EBITDA

-30,805.22

YEAR 2 EBITDA

194,009.28

YEAR 3 EBITDA

220,602.72

Expense rows are positive charges. Net income retains its sign. Tax is the saved planning provision; annual losses do not reverse provisions already calculated within the year.

FINANCIAL REPORT / 03

Cash flow

USD | Flows exclude launch; opening and closing cash are balances.

Measure	Year 1	Year 2	Year 3
Opening cash	141,000.00	106,108.28	272,465.60
Customer collections	1,161,888.00	1,541,910.96	1,619,931.72
Supplier payments	362,804.16	493,411.56	518,378.16
Operating expenses paid	820,889.06	854,490.12	880,950.84
Interest paid	0.00	0.00	0.00
Tax provision paid	13,086.50	27,651.96	33,236.60
Operating cash flow	-34,891.72	166,357.32	187,366.12
Investing cash flow	0.00	0.00	0.00
Financing cash flow	0.00	0.00	0.00
Net change in cash	-34,891.72	166,357.32	187,366.12
Closing cash	106,108.28	272,465.60	459,831.72

Supplier payments differ from cost of sales because stock and supplier terms affect timing. Positive financing cash is funding, not customer revenue or profit.

FINANCIAL REPORT / 04

Year-end balance sheet

USD | Closing positions at the end of each operating year.

Measure	Year 1	Year 2	Year 3
Cash	106,108.28	272,465.60	459,831.72
Accounts receivable	0.00	0.00	0.00
Inventory	9,132.03	9,594.11	10,079.58
Net fixed assets	337,666.67	275,333.33	213,000.00
Total assets	452,906.98	557,393.04	682,911.30
Accounts payable	9,132.03	9,594.11	10,079.58
Loan balance	0.00	0.00	0.00
Total liabilities	9,132.03	9,594.11	10,079.58
Equity and retained earnings	443,774.95	547,798.93	672,831.72
Reconciliation difference	0.00	0.00	0.00

Closing balances are copied directly from the saved model; monthly balances are never summed. A zero reconciliation difference means assets equal liabilities plus equity.

FINANCIAL REPORT / 05

Launch budget & funding

USD | Before opening; proposed sources and uses.

STARTUP USES

Use	USD
Fixed assets	400,000.00
Expensed setup	50,000.00
Opening inventory	9,000.00
Total startup uses	459,000.00

PROPOSED FUNDING

Source / balance	USD
Combined equity	600,000.00
Loan proceeds	0.00
Cash after startup uses	141,000.00

MINIMUM CASH THROUGHOUT THE FORECAST

20,106.49

USD

UNFUNDED CASH GAP

0.00

A deficit measure, not secured financing

Equity and loans shown here are planning assumptions. Cash remaining after launch is the initial operating buffer; it is not an additional startup expense.

FINANCIAL REPORT / 06

Break-even & project payback

USD | Operating profitability and investment recovery are separate measures.

Annual measure	Year 1	Year 2	Year 3
Break-even revenue	1,208,990.78	1,245,260.66	1,282,618.70
Margin of safety	-47,102.78	296,650.30	337,313.02

PROJECT PAYBACK

Not reached within 3 years

Saved project measure	USD
Initial project outlay	459,000.00
Cumulative project cash at forecast end	-66,193.22
Peak project cash deficit	579,893.51

Operating break-even excludes depreciation, interest and income tax. Project payback uses pre-tax project cash before financing and is not a dividend or an investor payout.

FINANCIAL REPORT / 07

Assumptions & review

A compact annual view of one saved source; no new market research or recalculation.

11 saved checks passed | 0 need attention | 9 saved warnings

- Planning model, not audited accounts or tax advice. Revenue is invoiced as earned; monthly subscriptions only. Annual prepayments, refundable deposits, milestone invoices, unbilled contract assets, customer taxes, seller settlements, capitalized interest and tax-loss carryforwards are not modeled.
- Collection and supplier terms use 30-day monthly interpolation. Inventory purchases and non-stock direct costs use supplier terms; operating costs, setup costs, taxes and opening stock are paid immediately. Stock coverage applies only to linked goods costs. Production stock is tracked separately at unit cost.
- Juniper Table is a fictional planning example. Premises, customer demand, costs and funding are illustrative; no actual trading results or secured investment are claimed.
- All demand, wages, rent, equipment, supplier and channel terms are unquoted illustrative inputs. Replace them with actual operating evidence.
- Working-owner salary is included once. A 15% employer-cost allowance is added to paid roles; no statutory payroll calculation is claimed.
- The 21% flat income-tax input is a planning provision, not entity or owner tax advice. Revenue excludes customer sales tax and tips.
- Funding is proposed equity at month 0; no investment is committed. Startup uses exclude refundable deposits and unknown site-specific work.
- No alcohol, third-party delivery, catering, debt, owner distributions, refundable lease deposits or second location. Add missing site requirements and deposits before treating this as a funding budget.
- The six-month ramp and two-turn seating plan are hypotheses; trial dinners and a coverage-based roster must validate them.